

Strongsville City Schools

FY 21 Annual Budget and Five-Year Forecast

September 17, 2020



Strongsville City Schools

- Estimated Resources – All Funds

Estimated Resources – All Funds

Fund Number	Fund	Unencumbered Beginning Balance	Estimated Revenues	FY 21 Total Estimated Resources
001	General Fund	\$39,770,076	\$81,457,078	\$121,227,154
Special Revenue Funds:				
018	Public School Support	\$162,386	\$93,000	\$255,386
019	Other Local Grants	\$17,436	\$56,500	\$73,936
300	District Managed Student Activity	\$237,743	\$663,550	\$901,293
401	Auxiliary Services	\$15,475	\$403,063	\$418,538
451	Data Communications	\$0	\$14,400	\$14,400
467	Student Wellness and Success Funds	\$155,555	\$264,514	\$420,069
499	Miscellaneous State Grants	\$0	\$34,311	\$34,311
507	CARES Act / ESSER Fund	\$0	\$407,128	\$407,128
510	Coronavirus Relief Fund	\$0	\$306,586	\$306,586
516	IDEA, Part B Special Education	\$0	\$1,463,531	\$1,463,531
551	Title III - Limited English Proficiency	\$0	\$66,908	\$66,908
572	Title I - Disadvantaged Children	\$0	\$680,835	\$680,835
587	IDEA, Preschool Grant	\$0	\$33,280	\$33,280
590	Title II-A - Improving Teacher Quality	\$0	\$198,431	\$198,431
599	Miscellaneous Federal Grants	\$51	\$584,664	\$584,715
Debt Service Funds:				
002	Bond Retirement	\$5,023,316	\$4,659,317	\$9,682,633
Capital Projects Funds:				
003	Permanent Improvement	\$1,046,664	\$1,211,996	\$2,258,660
004	Building Fund	\$498,250	\$189,569	\$687,819
Enterprise Funds:				
006	Food Services	\$150,003	\$1,993,126	\$2,143,129
009	Uniform School Supplies	\$1,385	\$399,500	\$400,885
Internal Service Funds:				
014	Internal Service Rotary Fund	\$263,787	\$285,425	\$549,212
023	Liability Self-Insurance	\$22,085	\$20,000	\$42,085
024	Employee Benefits Self-Insurance	\$3,981,321	\$11,380,169	\$15,361,490
035	Termination Benefits	\$500,000	\$625,000	\$1,125,000
Fiduciary Funds				
200	Student Managed Student Activity	\$184,664	\$241,150	\$425,814
022	District Agency Fund	\$3,350	\$151,000	\$154,350
Total Estimated Resources		\$52,033,547	\$107,884,031	\$159,917,578

Annual Appropriation – All Funds

Fund Number	Fund	FY 2021 Appropriation	Carryover Encumbrances	FY21 Total Appropriation
001	General Fund	\$77,413,481	\$1,932,269	\$79,345,749
Special Revenue Funds:				
018	Public School Support	\$205,050	\$15,745	\$220,795
019	Other Local Grants	\$66,844	\$149,688	\$216,532
300	District Managed Student Activity	\$813,304	\$17,174	\$830,478
401	Auxiliary Services	\$418,538	\$65,089	\$483,627
451	Data Communications	\$14,400	\$0	\$14,400
467	Student Wellness and Success Funds	\$158,072	\$20,000	\$178,072
499	Miscellaneous State Grants	\$34,311	\$0	\$34,311
507	CARES Act / ESSER Fund	\$407,128	\$0	\$407,128
510	Coronavirus Relief Fund	\$306,586	\$0	\$306,586
516	IDEA, Part B Special Education	\$1,463,531	\$4,874	\$1,468,405
551	Title III - Limited English Proficiency	\$66,908	\$10,281	\$77,189
572	Title I - Disadvantaged Children	\$680,835	\$642	\$681,477
587	IDEA, Preschool Grant	\$33,281	\$649	\$33,930
590	Title II-A - Improving Teacher Quality	\$198,431	\$5,228	\$203,659
599	Miscellaneous Federal Grants	\$584,664	\$56,425	\$641,088
Debt Service Funds:				
002	Bond Retirement	\$4,964,072	\$0	\$4,964,072
Capital Projects Funds:				
003	Permanent Improvement	\$1,146,249	\$187,756	\$1,334,004
004	Building Fund	\$50,000	\$344,202	\$394,202
Enterprise Funds:				
006	Food Services	\$1,993,126	\$32,030	\$2,025,156
009	Uniform School Supplies	\$399,500	\$1,365	\$400,865
Internal Service Funds:				
014	Internal Service Rotary Fund	\$354,936	\$36,284	\$391,219
023	Liability Self-Insurance	\$42,085	\$8,567	\$50,652
024	Employee Benefits Self-Insurance	\$11,732,678	\$96,226	\$11,828,904
035	Termination Benefits	\$625,000	\$0	\$625,000
Fiduciary Funds				
200	Student Managed Student Activity	\$416,705	\$2,898	\$419,602
022	District Agency Fund	\$154,271	\$0	\$154,271
Total Appropriation		\$104,743,983	\$2,987,390	\$107,731,373

General Fund Appropriation Summary

Total General Fund by Function	FY 2021 Appropriation	Percent of Appropriation	Per Pupil Amount
<i>Instruction:</i>			
Regular Instruction	\$30,585,231	39.51%	\$5,437.37
Special Instruction	\$13,083,828	16.90%	\$2,326.01
Vocational Instruction	\$959,285	1.24%	\$170.54
<i>Support Services:</i>			
Support Services - Pupils	\$5,639,152	7.28%	\$1,002.52
Support Services - Instructional Staff	\$2,723,995	3.52%	\$484.27
Support Services - Board of Education	\$41,880	0.05%	\$7.45
Support Services - Administration	\$4,271,417	5.52%	\$759.36
Support Services - Fiscal Services	\$2,079,480	2.69%	\$369.69
Support Services - Business Services	\$463,311	0.60%	\$82.37
Support Services - Operation and Maintenance of Plant	\$7,690,989	9.93%	\$1,367.29
Support Services - Transportation	\$4,701,776	6.07%	\$835.87
Support Services - Central	\$2,388,908	3.09%	\$424.69
<i>Extracurricular Activities :</i>			
Academic Oriented Activities	\$132,124	0.17%	\$23.49
Sport Oriented Activities	\$1,028,652	1.33%	\$182.87
School & Public Service Co-Curricular	\$44,103	0.06%	\$7.84
<i>Debt Service :</i>			
Debt Service	\$419,183	0.54%	\$74.52
<i>Other Uses of Funds :</i>			
Transfers to Other Funds	\$1,160,166	1.50%	\$206.25
Totals	\$77,413,481	100.00%	\$13,762

Note: For FY2021 Budget Per Pupil Amount increased from \$400 to \$13,762 from \$13,362 FY2020.

Strongsville City Schools

- **Five Year Forecast – General Fund**

Five Year Forecast - Contents

- Major Assumptions
- General Fund Revenues
- General Fund Expenditures
- Five Year Forecast Summary

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- Major Assumptions

Major Assumptions

Revenue:

- Property Tax Collection Rate - The forecast assumes the gross collection rate (includes delinquencies) will be as follows:

	CY 16	CY 17	CY 18	CY 19	3-Year Average	CY 20 Forecast	CY 21 Forecast	CY 22 Forecast	CY 23 Forecast	CY 24 Forecast
Gross Collection Rates - Includes Delinquencies	99.98%	98.80%	98.89%	100.20%	99.30%	97.55%	96.80%	101.30%	100.80%	99.30%

- The forecast assumes a 3.5% decrease in gross collection rate from the average 99.30% in calendar year 2020 for the second half collections due to the COVID-19 pandemic. The annual decrease of 1.75% in calendar year 2020 is due to the first half collections taking place prior to the pandemic.
- The forecast assumes the collection rate will increase by 1% from calendar year 2020 to calendar year 2021.
- The forecast assumes the collection rate will normalize in calendar year 2022 but will begin to receive the increased delinquencies from prior years in calendar year's 2022 and 2023.

Major Assumptions - Continued

Revenue (continued):

- The forecast assumes the following assumes the following changes to assessed valuation by collection calendar year:

Fiscal Year	Residential	Commercial	Public Utility	Total
CY 16 Actual	\$1,085,544,980	\$327,009,910	\$34,026,660	\$1,446,581,550
CY 17 Actual	\$1,099,063,440	\$331,059,270	\$36,099,090	\$1,466,221,800
CY 18 Actual	\$1,109,881,590	\$347,199,500	\$38,919,200	\$1,496,000,290
CY 19 Actual	\$1,229,566,800	\$355,224,080	\$40,943,650	\$1,625,734,530
CY 20 Actual	\$1,240,535,320	\$339,875,680	\$44,926,610	\$1,625,337,610
CY 21 Forecast	\$1,251,941,593	\$314,136,573	\$47,900,773	\$1,613,978,939
CY 22 Forecast	\$1,295,538,878	\$301,476,869	\$51,071,804	\$1,648,087,551
CY 23 Forecast	\$1,307,269,528	\$302,170,266	\$54,452,758	\$1,663,892,552
CY 24 Forecast	\$1,318,505,828	\$302,804,824	\$58,057,530	\$1,679,368,182
CY 25 Forecast	\$1,368,845,132	\$310,798,871	\$61,900,939	\$1,741,544,942

- In November 2016 residents renewed a 5 year 6 mill levy with collections beginning January 2018. The forecast assumes the levy will expire tax year December 31, 2021. Collections will continue through December 31, 2022.
- In May 2019 residents approved a 5 year 5.9 mill levy with collections beginning January 2020. The forecast assumes the levy will expire tax year December 31, 2023. Collections will continue through December 31, 2024.

Major Assumptions - Continued

Revenue (continued):

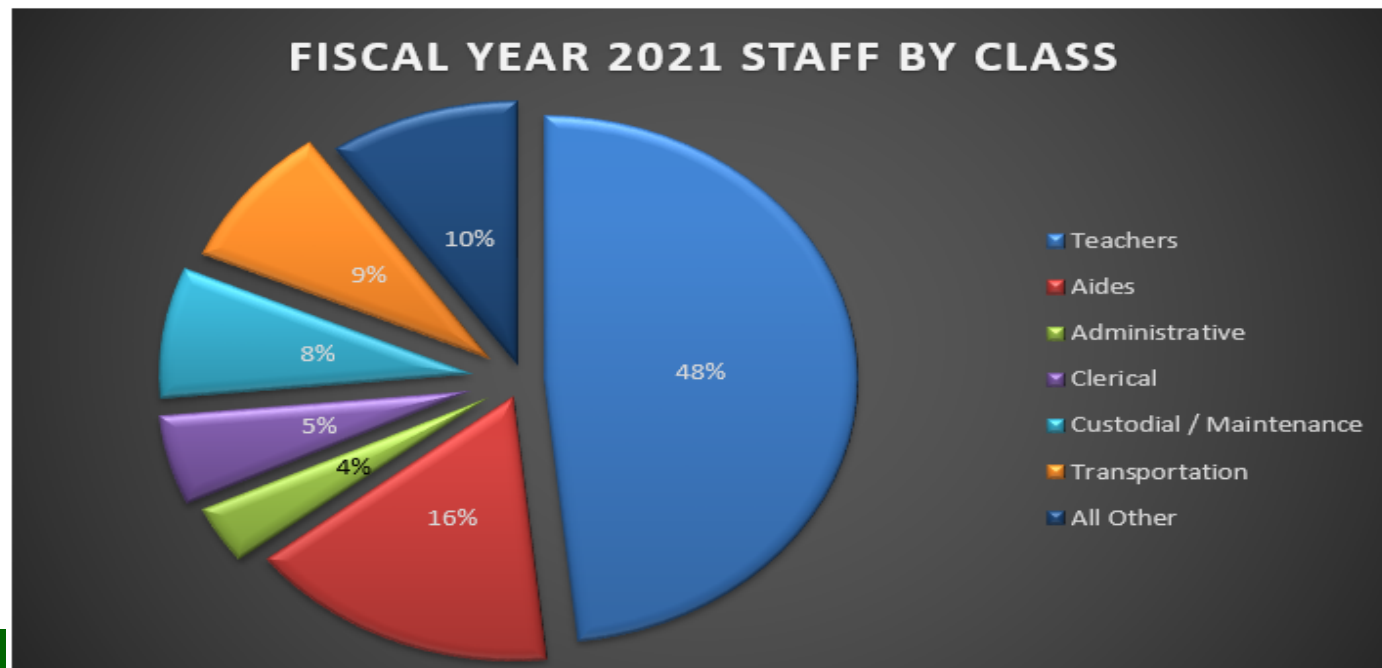
- State Funding – The FY 2019 per pupil and foundation revenue amount is the base aid amount used in the FY 2020 and beyond. Additionally, the forecast assumed a 5% reduction to the state funding guarantee in the 2022-2023 biennium and another 5% reduction to the state funding guarantee in the 2024-2025 biennium.

However due to the COVID-19 pandemic, the impact of state funding based on the following:

- ☐ FY 2020 – The district experienced a 10% reductions in state funding due to the COVID-19 pandemic.
- ☐ FY 2021 – Forecasting a 9% reduction in state funding due to the COVID-19 pandemic. Additionally, casino revenues have been reduced by \$80,090 \$206,064 from 295,154 as casino's were closed for three months. Estimating the per pupil amount to be reduced by 25%.
- ☐ FY 2022 – Forecasting a 5% restoration of the previous years reduction due to the COVID-19 pandemic. Additionally, the forecast assumes a 5% reduction to the state funding guarantee in the 2022-2023 biennium.
- ☐ FY 2023 – Forecasting the remaining 5% restoration of the FY 2021 reduction of state funding. Also restoring the casino funds back to \$295,154.
- ☐ FY 2024 and FY 2025– The forecast assumes a 5% reduction to the state funding guarantee in the 2024-2025 biennium.

Personnel Trends

STAFFING TRENDS BY JOB CLASSIFICATION						
School District	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Teachers	347.20	347.80	351.90	351.90	351.90	351.90
Aides	118.50	118.00	118.00	118.00	118.00	118.00
Administrative	25.00	26.00	26.00	26.00	26.00	26.00
Clerical	42.00	41.00	40.00	40.00	40.00	40.00
Custodial / Maintenance	54.00	53.50	58.00	58.00	58.00	58.00
Transportation	72.00	69.50	64.25	64.25	64.25	64.25
All Other	71.64	71.63	70.63	70.63	70.63	70.63
TOTAL	730.34	727.43	728.78	728.78	728.78	728.78



Major Assumptions - Continued

Expenditures:

- Staffing Assumptions (General Fund Only):

	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25
General fund	667	669	672	672	672	672
P.Y Net Change	-3	+2	+3	0	0	0

- Forecast assumes all union agreements as currently defined.
- Health Care remained flat for FY 20. For FY 21, the district will experience a 3% increase. For FY22-2025 the projected annual increase is 8%. FY 16 saw a 3% increase, FY 17 saw a 5% increase, FY 18 saw a 0% increase, and FY 19 saw a 7% increase.
- Unemployment costs are forecasted to increase by \$90,000 due to the COVID-19 pandemic in FY 21. For FY22-25, the forecast assumes unemployment costs will return to normal levels.

Major Assumptions - Continued

Expenditures (continued):

- Due to the COVID-19 pandemic, the following budget adjustments were made:
 - ☐ Supplemental salary for Remote 2.0 (placeholder) - \$125,000
 - ☐ Strongsville Online Learning Option (SOLO) - \$550,000, (Total estimated cost \$750,000, utilizing \$100,000 from annual budget and \$100,000 from CARES funding). For FY 2022, estimating 50% of the cost at \$275,000 and phased out in FY 2023.
 - ☐ PPE Supplies and Equipment – Increased the Operations budget by \$250,000.
 - ☐ Custodial Costs – Increased budget by 31 hours.
 - ☐ Athletics – Transfer of Funds – Increased the General Fund transfers out by \$100,000 to transfer the Athletics Fund due to lost ticket revenue.
 - ☐ Due to the unrepresented times of the pandemic – will need to monitor the following area's for fluctuations: Sub costs, SOLO costs, Remote 2.0, PPE supplies, and food services.

Major Assumptions - Continued

Additional Grant Funding (Not in Five Year Forecast):

- The District received additional State and Federal to help offset cost's associated with the COVID-19 pandemic:
 - ☐ ESSER / CARES Act Funding (\$407,128): - Utilized for KG Chromebooks, Chromebooks cases grade 3-5, SOLO, hardware and software for remote instruction, and PPE equipment.
 - ☐ CoronaVirus Relief Funding (\$285,381): - Utilized for SMS Chromebooks, elementary and SMS desks to replace tables for social distancing, and disinfection sprayers.
 - ☐ BroadbandOhio Connectivity Grant (\$21,205.26): - Utilized for public wifi and transportation hot spots.
 - ☐ Library Services & Technology Act CARES Mini Grant (\$3,000) – Utilized for PPE supplies in the SHS library.

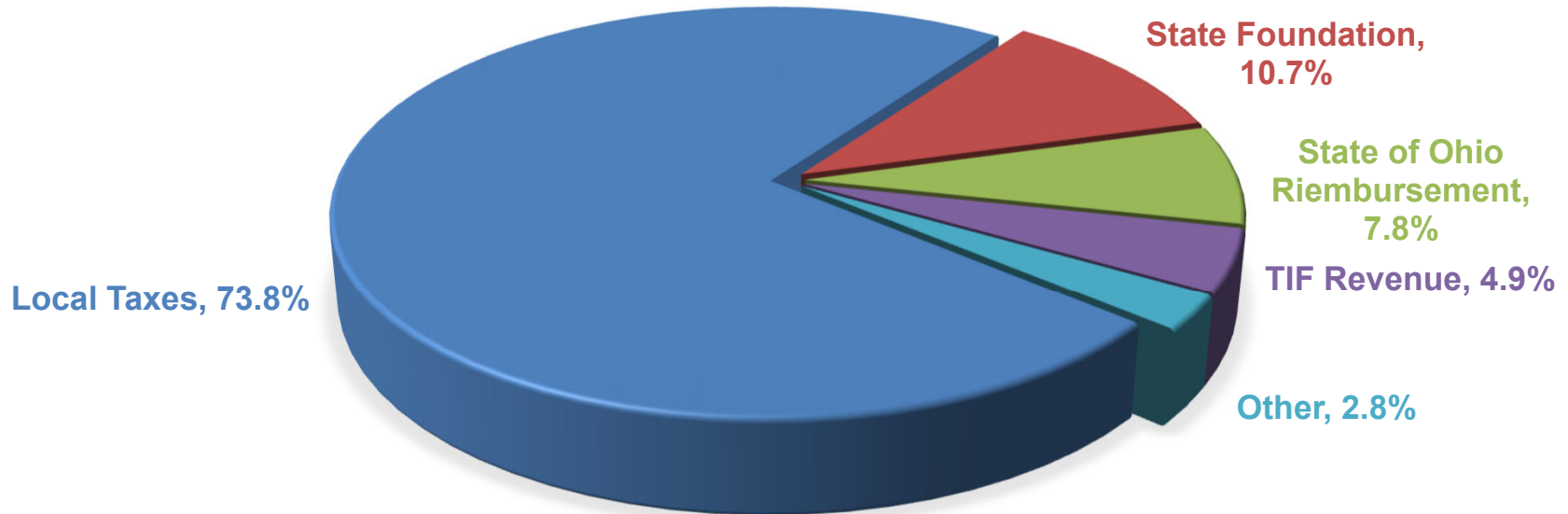
Strongsville City Schools

- General Fund Revenues

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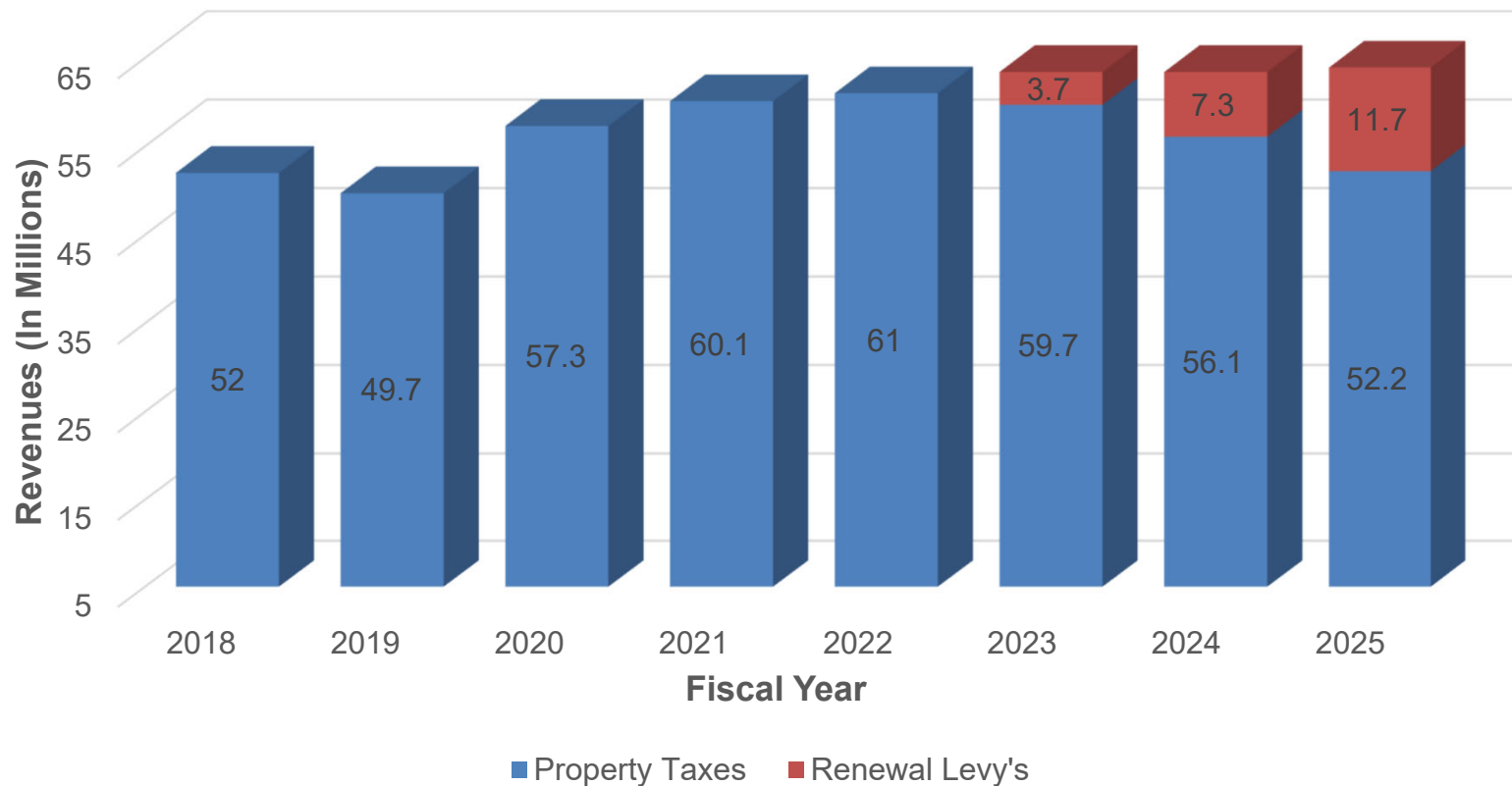
FY 2020-2021

WHERE THE MONEY COMES FROM



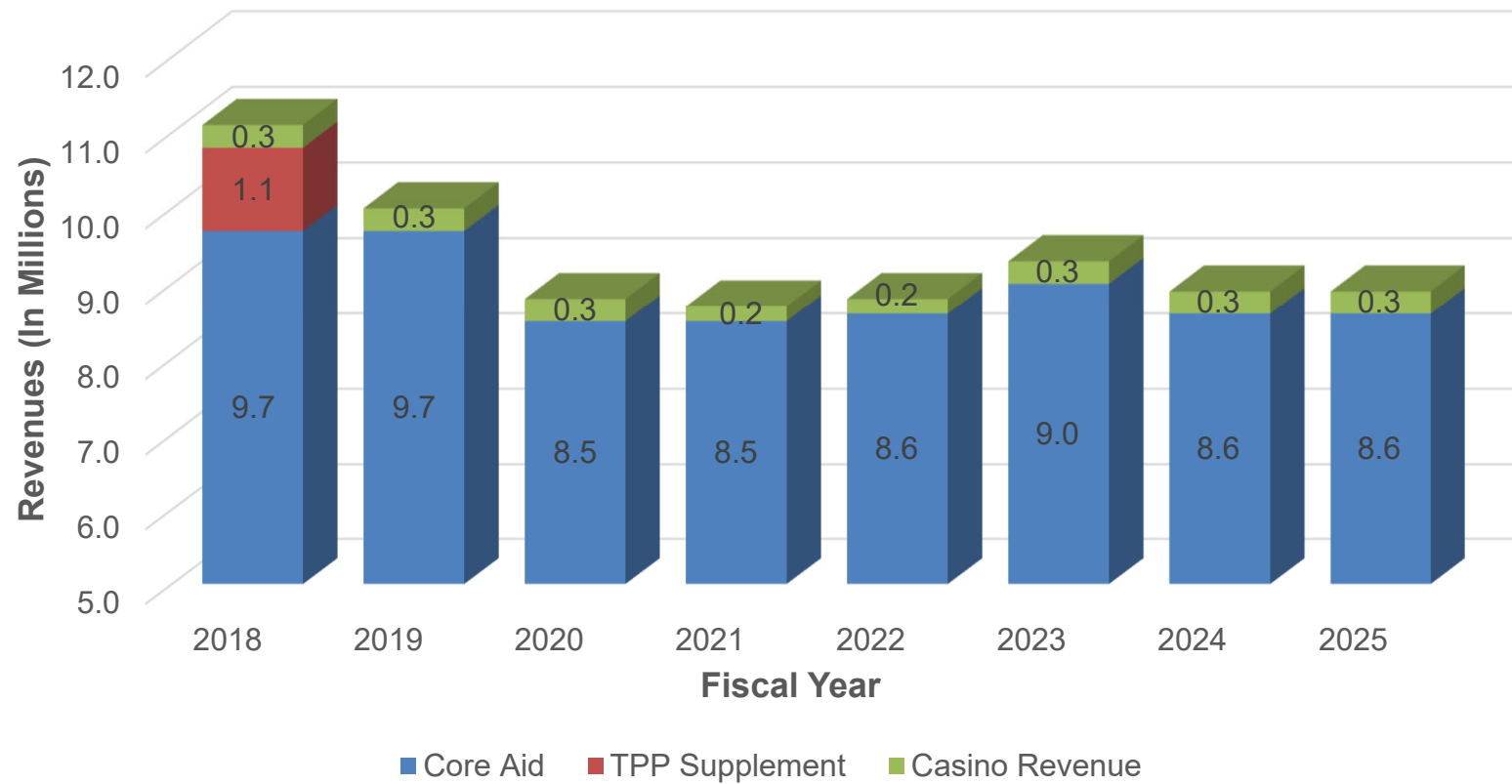
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Local Taxes – Property Tax Revenues



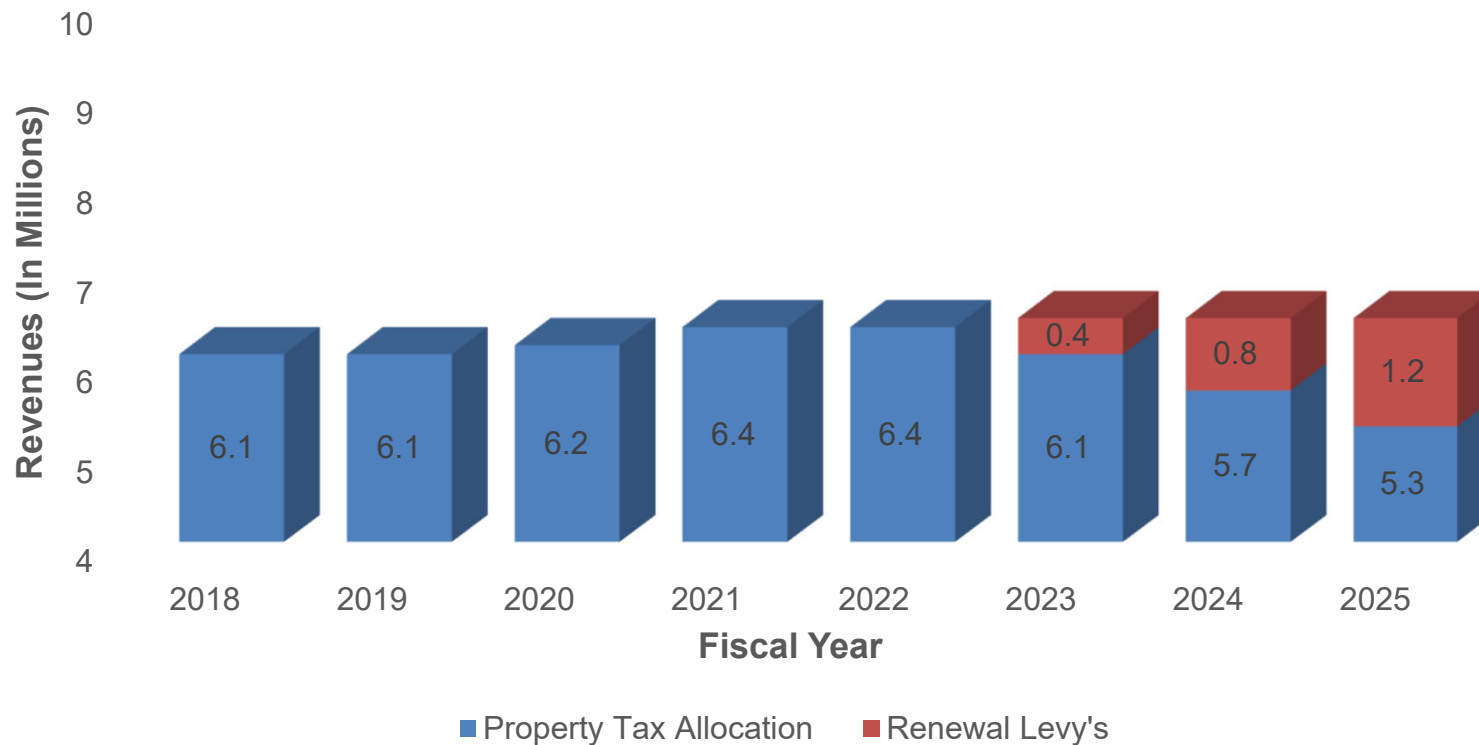
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State Foundation Revenue



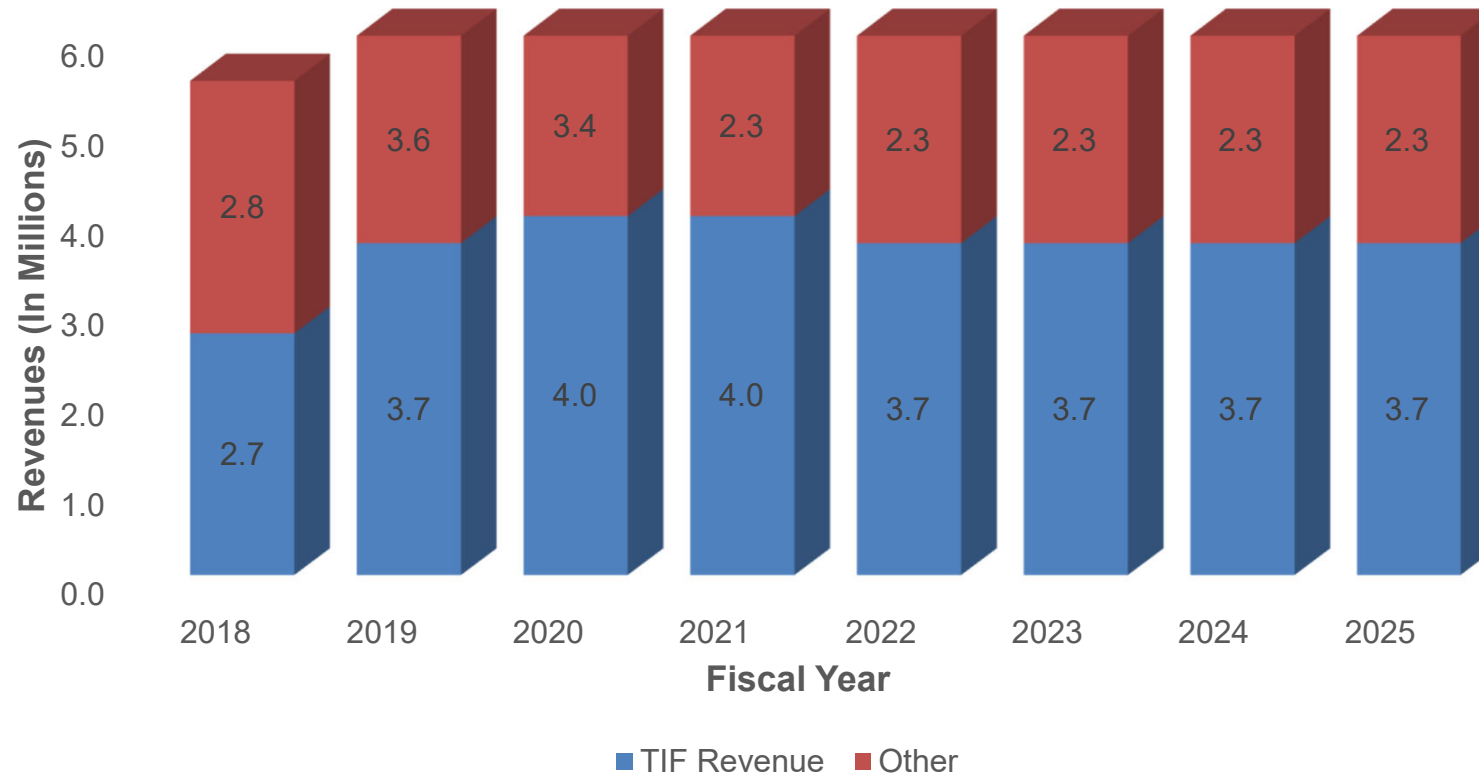
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Property Tax Allocation – State Hold Harmless Reimbursements



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Other Revenue



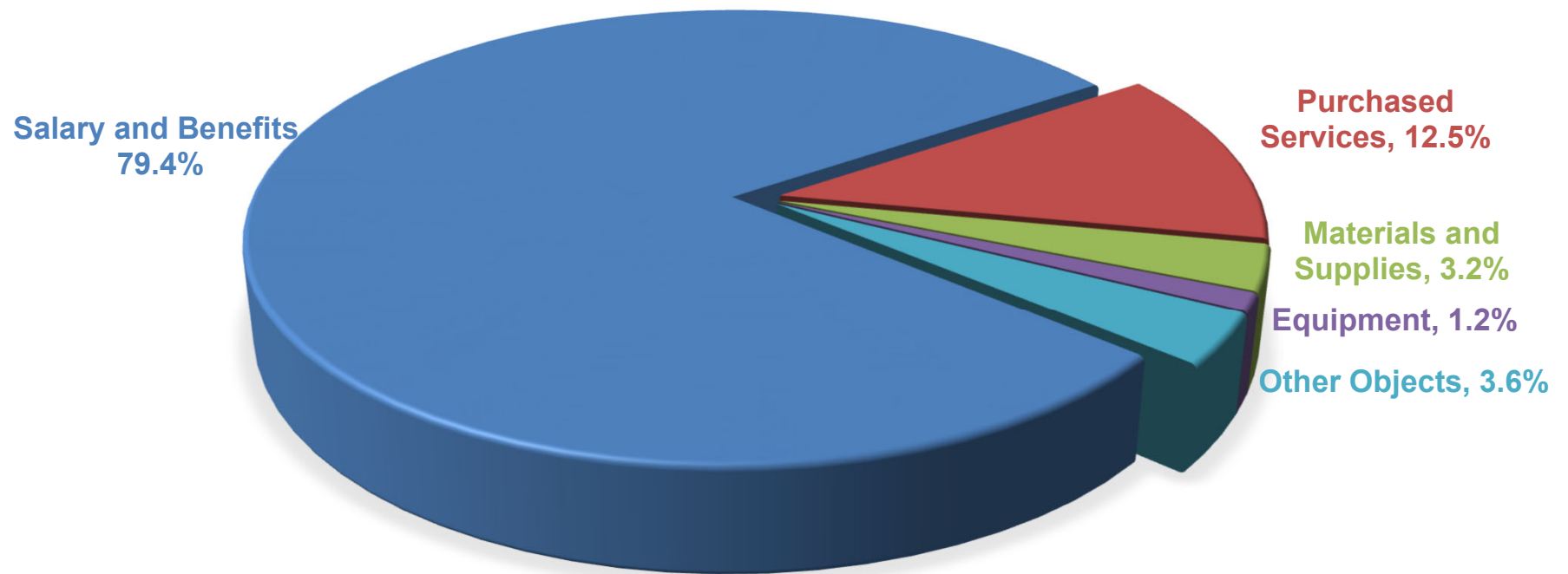
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- General Fund Expenditures

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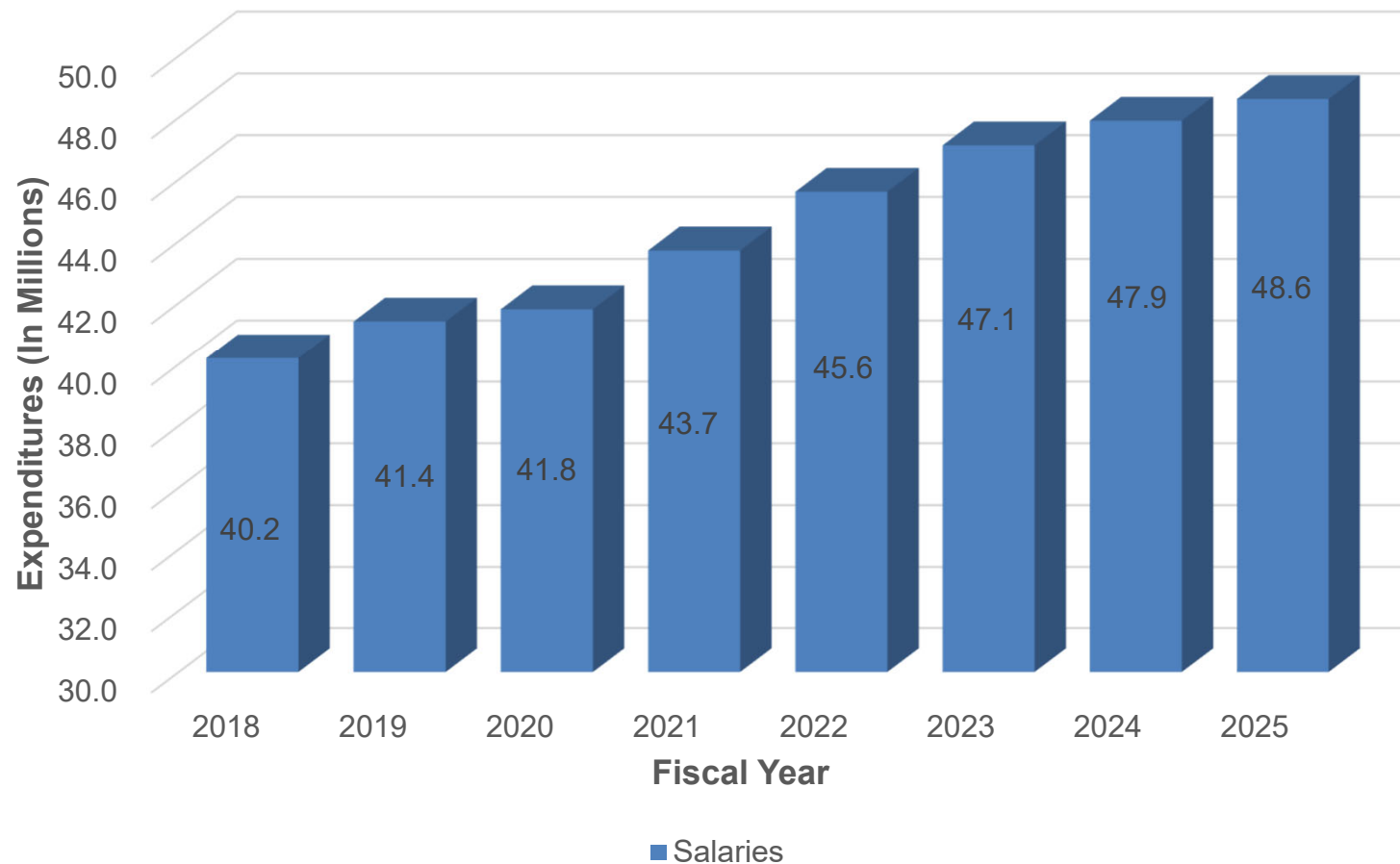
FY 2020-2021

WHERE THE MONEY GOES



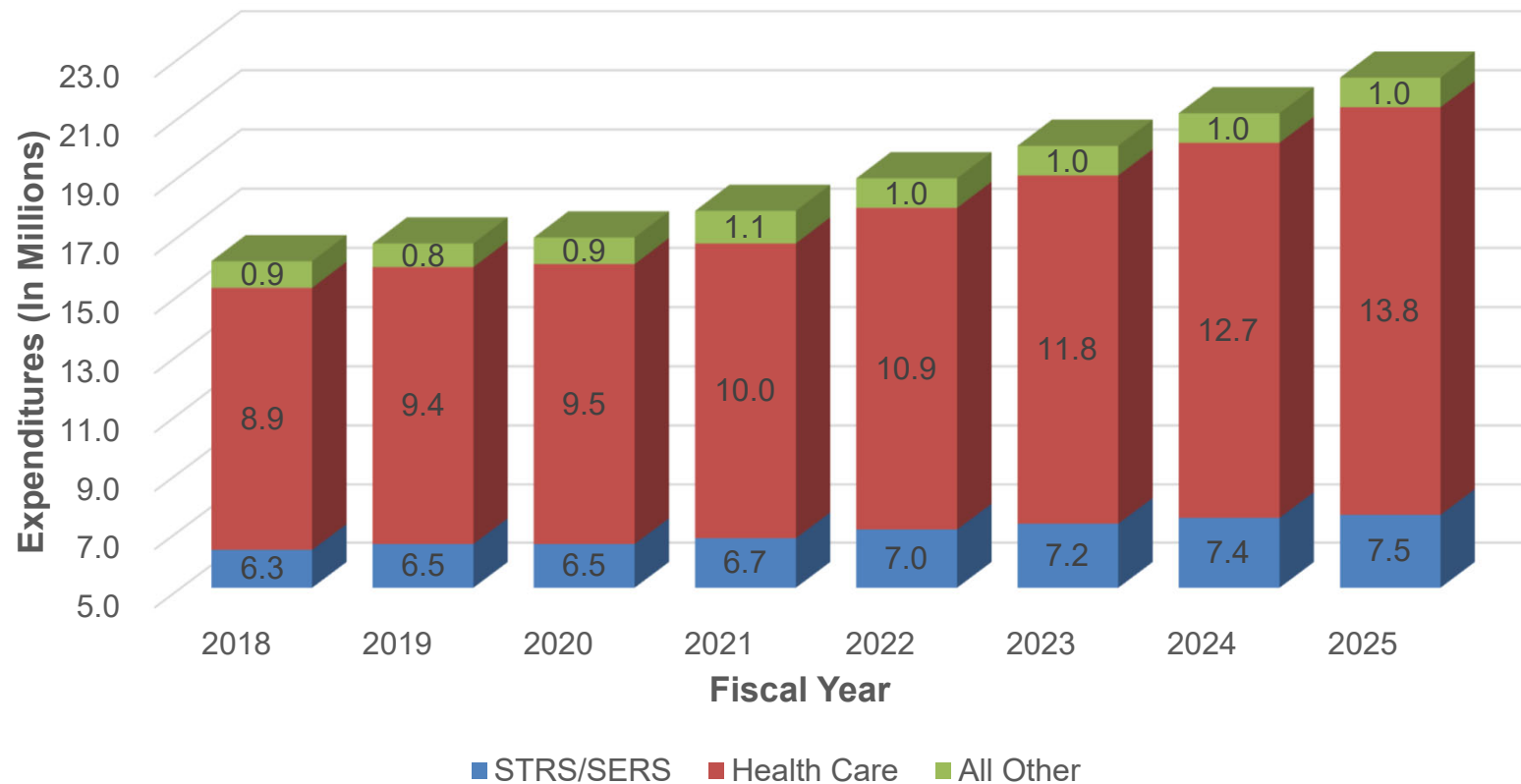
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Salaries



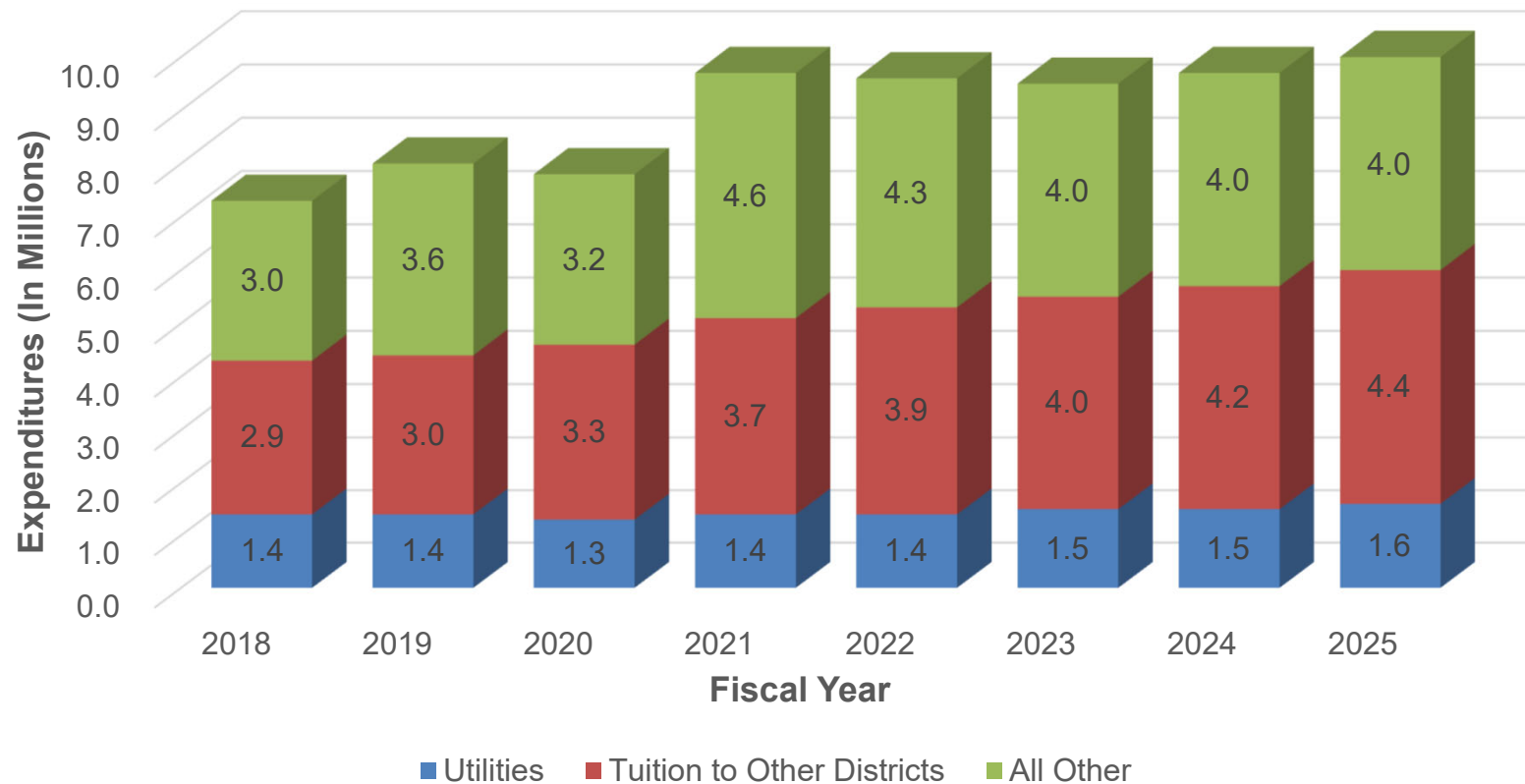
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Benefits



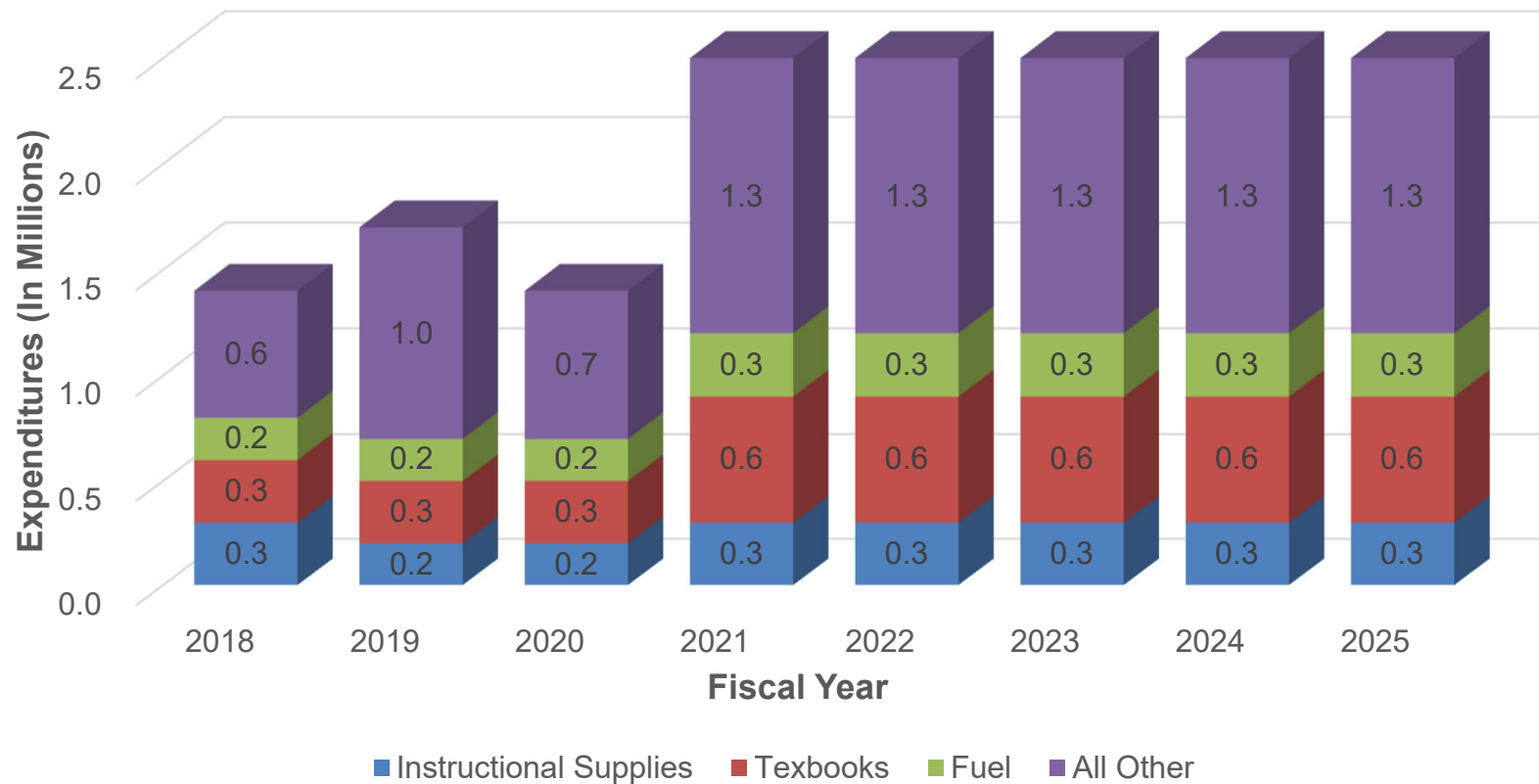
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Purchased Services



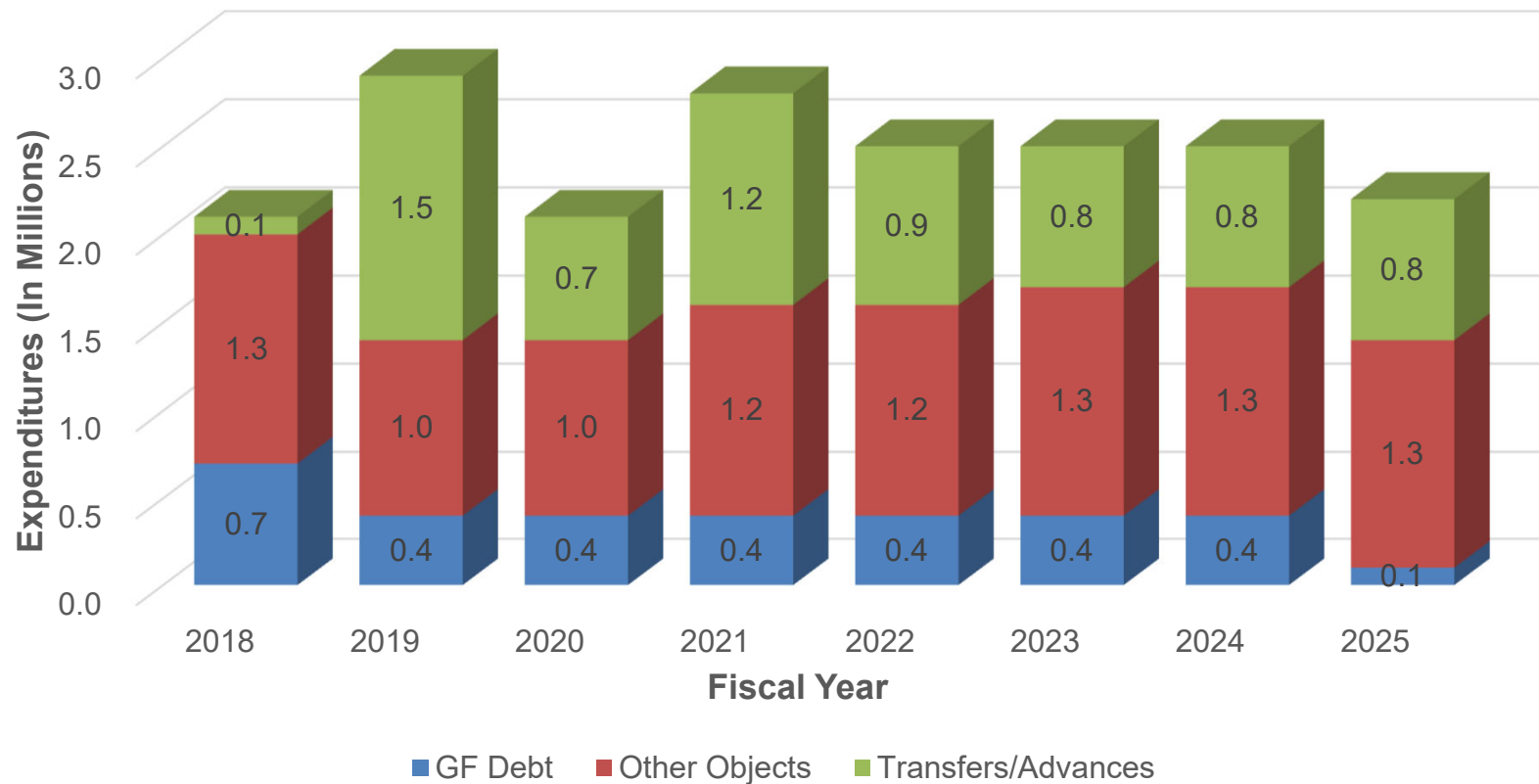
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Materials and Supplies



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Other Objects and Transfers/Advances



Strongsville City Schools

- General Fund Summary

Strongsville City Schools

Fall 2020 Five-Year Forecast

(in millions of dollars)

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Beginning Cash Balance	\$24.2	\$31.2	\$32.6	\$41.7	\$45.7	\$47.8	\$46.3	\$38.2
Total Revenues	74.7	73.1	79.8	81.4	82.2	81.1	76.7	72.4
Total Expenses	67.7	71.7	70.7	77.4	80.1	82.6	84.8	86.6
Revenue over Expenses	7.0	1.4	9.1	4.0	2.1	(1.5)	(8.1)	(14.2)
Ending Cash Balance	31.2	32.6	41.7	45.7	47.8	46.3	38.2	24.0
Encumbrances/Reserves	1.9	1.7	1.9	1.8	1.8	1.8	1.8	1.8
Unencumbered Balance	\$29.3	\$30.9	\$39.8	\$43.9	\$46.0	\$44.5	\$36.4	\$22.2
Property Tax - Renewal	0.0	0.0	0.0	0.0	0.0	4.0	8.2	12.9
Unencumbered Balance	\$29.3	\$30.9	\$39.8	\$43.9	\$46.0	\$48.5	\$48.6	\$47.3

Strongsville City Schools

Fall 2020 Five-Year Forecast w/ renewal(s)

(in millions of dollars)

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Beginning Cash Balance	\$24.2	\$31.2	\$32.6	\$41.7	\$45.7	\$47.8	\$50.3	\$50.3
Total Revenues	74.7	73.1	79.8	81.4	82.2	85.1	84.8	85.3
Total Expenses	67.7	71.7	70.7	77.4	80.1	82.6	84.8	86.6
Revenue over Expenses	7.0	1.4	9.1	4.0	2.1	2.5	0.0	(1.3)
Ending Cash Balance	31.2	32.6	41.7	45.7	47.8	50.3	50.3	49.0
Encumbrances/Reserves	1.9	1.7	1.9	1.8	1.8	1.8	1.8	1.8
Unencumbered Balance	\$29.3	\$30.9	\$39.8	\$43.9	\$46.0	\$48.5	\$48.5	\$47.2

Strongsville City Schools

- Questions?